



Meeting of the Board of Directors

Monday, October 24, 2022

3:30 pm start time

St. Joseph's Hospital – Adams Boardroom A2-041

MINUTES

Call to Order – Jonathan Batch

The reflection was provided by Margaret Kellow.

Education Session

OneChart Phase II

Andrew Mes, Interim Digital Health Executive and CIO, recalled to the Board that St. Joseph's Health Care London and Regional Partner hospitals (9 individual organizations, 11 distinct hospitals make up the region collective) have been on a long journey to implement a fully integrated digital health record that improves quality and safety for our patients. He stated the benefit of doing this work in phases is that it allows time for optimization and stabilization. A phased approach creates tranches of more manageable capital and operational investments, and allows for incremental process improvement between phases. The downside of a longer journey however, is that the safety benefits, quality of care benefits, standardization of practices and improved communications take longer. The maintenance of a hybrid record (paper and digital), which is what St. Joseph's currently has, increases the risk of errors in the care process and creates fractured workflows for our clinicians.

Completion of OneChart Phase II will allow St. Joseph's and partner hospitals to realize a fully digital health record in inpatient and ambulatory care settings offering the opportunity to better represent the whole patient care journey within the hospital system. It will also enable all care providers to document electronically thereby ensuring a complete patient record and enhancing communication within the care team.

It is the project team's intention to present project budgets and financials at Resource Planning and Audit Committee in November, and then to the Board on November 28th. The anticipated project start date of OneChart Phase II is April 2023.

2022/23 Membership

VOTING

Jonathan Batch (Chair)
Nawaz Tahir (Vice-Chair)
Peter Cassidy
Lesley Cornelius, ICD.D
Brandon de Vries (R)
Joan Hubert (R)
Mary Gillett, FCPA, FCA (CC)
Margaret Kellow, PhD
Donna Ladouceur
Don MacDonald, FCPA, FCA (CC)
Stephanie Marentette
*Theresa Mikula
Fr. Frank O'Connor (R)
Robert Raymond
Howard Rundle, PhD
Victoria Smye, PhD (CC)

NON-VOTING

*Abhijit Biswas, MD
*Lulu Bursztyn, MD
*Roy Butler, PhD
*Richard Corneil
Jayne Garland, PhD (R)
*Karen Perkin, RN, MScN
*Brian Rotenberg, MD (R)
*John Yoo, MD (R)
*ex-officios

Guests

St. Joseph's Senior Leaders

Recorder

Terri-Lynn Cook
A = absent
CC = conference call
R = regrets

St. Joseph's Health Care Foundation (Foundation) Strategic Plan

T. Mikula, Chair of the Foundation, shared how the Foundation Board went about renewing and redeveloping its strategic plan. She highlighted the new strategic plan has an overall theme of being prepared to support the hospital post-pandemic with a strong focus on what was learned during the pandemic. The 5 drivers from the last plan were determined to be of importance today and did not change. The strategic plan adopts a continuous planning approach which has no set timeline for achievement but rather is monitored on a regular basis.

M. Campbell, President & CEO of the Foundation, shared the evolution of the revised Mission, Vision and Values statements of the Foundation.

St. Joseph's Board Chair congratulated the Foundation Board on its inspirational evolution and the resulting strategic plan, Mission, Vision and Values.

1. Full Agenda / Consent Agenda

1.1 Adoption of Full Agenda

It was MOVED and SECONDED the agenda be adopted as circulated. CARRIED.

1.2 Approval of Consent Agenda

It was MOVED and SECONDED that the Consent Agenda for the October 24, 2022 Board meeting, consisting of the recommendations and reports found in Appendix 1, be approved and/or received for information by St. Joseph's Board of Directors. CARRIED.

2. Reports

2.1 Board Chair Remarks

None at this time.

2.2 President and Chief Executive Officer

R. Butler responded to questions raised from the written report that had been pre-circulated. In addition, he highlighted areas of current developments and issues, which included the following:

- The Ontario Hospital Association (OHA) has submitted pre-budget advocacy to the federal government in three areas: investment in research from \$3.4B to \$6.8B, form Pan-Canadian task force on health human resources (HHR) and increase Canada Health transfer;
- Ontario Health Teams continue to increase in numbers across the province as four additional teams have been announced in the last few weeks bringing the total to 54;
- An implementation guide was released last week related to the More Beds Better Care Act. Implementation will be in place by the November Board meeting;
- The Ministry of Health has restructured and realigned their executive structure;
- The OHA's health research strategic mandate and education strategic mandate are gaining traction;
- A Community Health Forum is scheduled for November 9th. The focus is on supports and housing for mental health and addictions and other individuals experiencing homelessness. Both J. Younger and R. Butler have been involved in planning this forum and will be participating in the day;
- Southwest Emergency Department (ED) Transformation pieces are moving along with focus on virtual ED, crisis response, urgent care models, bed utilization, HHR and transportation. There

is also an array of activity St. Joseph's is investigating, including virtual care, for the Urgent Care Clinic;

- St. Joseph's COVID risk status remains "green" however there is some rise in percent positivity;
- St. Joseph's has standardized COVID return to work protocols; and,
- There will be some transitioning of screening at the entrances; the timing of the transition will be different between organizations.

2.3 Quality Report

(a) Patient, Resident, Caregiver story

As part of the Board's focus on Quality, the Board has been receiving updates/stories from the senior leaders at St. Joseph's. M. Campbell, President & CEO of St. Joseph's Health Care Foundation, shared a number of examples where the gratitude of community donors has made a difference in patient quality care.

2.4 St. Joseph's Professional Staff Organization (PSO)

L. Bursztyn, President of the PSO, shared the PSO has reached out to all Site Chiefs to ask for time to speak at grand rounds in an attempt to increase the visibility of the PSO, to showcase what the PSO is all about and to hear any concerns Professional Staff may have.

2.5 Western University

Deferred.

3. Business Arising

Standing agenda item, no business arose.

4. New Business

4.1 Chair updates - Standing Committees of the Board

(a) Stoplight Report from Health Care Ethics Committee (HCEC) of the Board

M. Kellow, Chair of HCEC, commented the impacts of Bill 7 are being closely monitored by the Committee. She further confirmed the issue of moral distress is also a focus for the Committee.

(b) Stoplight Report from People & Mission Committee of the Board

Reference was made to the stoplight report. The Board confirmed its ongoing support of the important work being done within St. Joseph's to ensure the wellbeing of staff, physicians and leaders.

(c) Stoplight Report from Quality Committee of the Board

Reference was made to the stoplight report. No questions arose.

5. In-Camera Meeting

It was **MOVED** and **SECONDED** the meeting of the Board of Directors move in-camera at 4:47 p.m.
CARRIED.

The regular meeting of the Board of Directors resumed at 6:25 pm.

Rising from the in-camera meeting, the Chair reported the St. Joseph's Board approved to engage Borden Ladner Gervais to assist St. Joseph's Governance Committee and St. Joseph's Board in its work to become compliant with the Ontario Not-for-Profit Corporations Act.

6. Termination of Meeting

There being no further business, the Chair declared the meeting terminated at 6:26 p.m.

Jonathan Batch, Chair

Roy Butler, Secretary