

Meeting of the Board of Directors

Monday, November 26, 2012

3:30pm start

St. Joseph's Hospital – Lawson Board Room E1-122

MINUTES

Minutes to be ratified next meeting

Call to Order – Marcella Grail

Opening Reflection – Gaétan Labbé

Presentation

Southwestern Ontario Academic Health Network (SWAHN): An Innovative Model – Dr. Robin Walker, Integrated Vice President, Medical Affairs and Medical Education

A definition of an academic health network includes clinical services, a teaching mandate and research; the goal is to bring these together in a network concept that would extend beyond the hospitals in terms of partnerships.

After Toronto, Vancouver, Montreal and Windsor, London is the 5th most culturally diverse city in Canada. While there are municipal and provincial based networks in place, there are none that cover a region from Windsor to Owen Sound. The goal is to integrate academics and research into our current evidence-based care along the continuum, thereby supporting studies that would drive new models of care.

There are 40 hospitals in the region, including two large health centres and the rest small community hospitals. Developing a shared vision and mission will be a challenge, however, there are potential enablers to create a network, including HUGO, which is seen as unique. A retreat was held a year ago; another is planned for the coming year.

Three-quarters of the hospitals have committed verbally to participating; the rest are yet to be contacted. Part of the work would involve creating a governance structure, membership requirements, and the types of activities and goals to focus on over the shorter and longer term.

The two LHINs are supportive in that they are focusing on the system integration piece and are recognizing that we can offer the knowledge and expertise from a research and education perspective. A business case is being created before requesting funding for this initiative. The LHINs have agreed to meet with the team on a quarterly basis so they are kept apprised of progress.

2012/13 Membership

VOTING

Marcella Grail (Chair)
Margaret McLaughlin (Vice Chair)
Kimberley Chesney
Jacquie Davison (R)
Murray Faulkner
Phil Griffin
Darcy Harris (R)
Margaret Kellow (R)
Paul Kiteley
Gaétan Labbé
Ron LeClair
Rev. Terrence McNamara (R)
Scott Player (R)
Pat Pocock
Bruce Smith
David Van Trigt (R)

NON-VOTING *

Dr. Pravin Batohi
John Callaghan
Dr. Robert DiCecco (R)
Dr. Gillian Kernaghan
Dr. Rob McFadden
Karen Perkin
Dr. Michael Strong (R)

Guests

Recorder

Elfriede Schmidt

R = regrets

L = left mid-meeting

Future Scheduled Meetings

2012

Sep 24

Oct 29

Nov 26

2013

Jan 28

Feb 25

Mar 25

Apr 29

May 27

Jun 13 (TBC)

1. Board Minutes for Approval

- 1.1. **It was MOVED and SECONDED that the minutes of the meeting held October 29, 2012 be approved as presented. CARRIED.**

2. Reports

- 2.1. Board Chair Opening Remarks [M. Grail]
The Chair attended the OHA HealthAchieve Conference along with other board members and senior leaders; the Foundation's Bust-a-Move kickoff celebration; the Robarts research dinner last week featuring Alec Baldwin; and St. Joseph's Remembrance Day Ceremony on November 11th at Parkwood Hospital.

- 2.2. President and Chief Executive Officer [G. Kernaghan]
Dr. Kernaghan responded to questions clarifying and expanding on parts of this month's report; Board members appreciated the use of youtube videos as a form of communication.

Awards

St. Joseph's has been honoured with the Quality Healthcare Workplace Award – Gold Level. The award was created through a partnership between the ONA and HealthForceOntario and recognizes efforts to improve workplaces in ways that contribute to providers' quality of work life and the quality of the care and services they deliver. This is St. Joseph's third such award in recent years.

In addition, David Crockett is the recipient of the Individual Leadership award presented at the recent OHA HealthAchieve conferences, an award that recognizes a hospital employee who has contributed to reducing their hospital's environmental impact. David is also the recipient of the 2012 Ivey Award for Environmental Excellence given by the London Community Foundation. This award recognizes an individual who has improved the quality of life in London or Middlesex County through outstanding contributions to the environment. It's accompanied by a \$1000 grant toward the recipient's charity of choice.

Long Term Care Home Accountability Submission (LAPS) Service Plan – FOR APPROVAL

Board approval for the two-part plan is now required by the LHIN. Today's document was the narrative component; the financial piece will be brought to the Board for approval through the Resource Planning and audit Committee. The narrative must be submitted to the LHIN by the end of the month; in future this document will be presented to the Board for approval through the Quality Committee of the Board.

It was MOVED and SECONDED that the Long Term Care Home Accountability Submission (LAPS) Service Plan Narrative be approved as presented. CARRIED.

Corporate Indicators

In January, with the launch of our new governance website, Board and Committee members will receive new usernames and passwords so they can have direct access to all information on St. Joseph's intranet site, including our corporate indicators. Dr. Kernaghan highlighted the status of areas such as MRSA, hand hygiene and sick time. With regards to the latter, there is a concerted effort to reduce the days despite holding at 12 days for the last two quarters. Questions regarding specific indicators were responded to accordingly.

Current Issues

- Dr. Kernaghan is co-chairing the LHIN CEO meetings
- To date, four hospitals have access to the HomeFirst Program; this will expand to others.
- As per new legislation, CCAC will now have accountability for admission criteria for complex care patients as well as for rehabilitation.
- The LHIN has just completed its Integrated Health Services Plan (IHSP) for 2013-2016; it can be found on their website at <http://www.southwestlhin.on.ca>
- After the OHA's HealthAchieve conference this year, the LHIN CEOs were asked by the Ministry to

come up with health links to planning groups, which are focusing on 1-5% of high needs patients. The LHIN will be exploring what this might look like in the province.

- There is currently a tentative OMA agreement in place. While this will not alter funding reductions for imaging, a letter has been received from the Ministry approving some funding for additional staff in our forensics outreach program. This will help move patient flow into the community.

- 2.3. St. Joseph's Health Care Foundation [M. Faulkner]
The foundation is currently involved in five campaigns. The Bust a Move program has been well received and a joint team titled "Breast of Boards" between the hospital and the foundation boards has already been set up.

3. Committee Minutes with Recommendations for Approval

- 3.1. Medical Advisory – Nov 14/12 [R. McFadden]

It was MOVED and SECONDED that the following be approved as presented:

- Professional Staff New Appointments
- Professional Staff Appointment Changes
- Clinical Fellows New Appointments

CARRIED.

It was MOVED and SECONDED that the extension of the appointment of Ms. Kathi Wilson as the Interim Citywide Chief of Midwifery be effective January 1, 2013 to June 30, 2013, or until a permanent Citywide Chief is appointed, whichever is earlier.

CARRIED.

- 3.2. Resource Planning and Audit – Nov 13/12 [J. Callaghan]

It was MOVED and SECONDED that the Q2 financial statements of St. Joseph's Health Care, London for the period ended September 30, 2012 be approved as presented.

CARRIED.

It was MOVED and SECONDED that the proposed 2013/14 depreciation allocation of \$11.096 million as well as planned cash spending of \$9.457 million be approved as presented.

CARRIED.

4. Committee Minutes with No Recommendations

- 4.1. Governance – Nov 14/12 [M. McLaughlin]
No questions or issues were raised.
- 4.2. Health Care Ethics – Nov 13/12 [G. Labbé]
No questions or issues were raised.
- 4.3. Human Resources – Nov 8/12 [K. Chesney]
No questions or issues were raised.
- 4.4. Quality – Nov 1/12 [P. Kiteley]
No questions or issues were raised. Personal patient experience stories will be shared at each meeting.
- 4.5. Mission – Nov 16/12 [J. Callaghan]
No questions or issues were raised.

5. Other Business Arising

- 5.1. No issues were raised.

6. Adjournment

It was MOVED and SECONDED that the meeting be adjourned at 1700hrs.

CARRIED.

Marcella Grail, Chair

Dr. Gillian Kernaghan, Secretary

DRAFT