



CEO Report to the Board

June 22, 2022



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1.0 COVID-19 Developments

Provincial and federal updates

Most masking requirements lifted June 11

On June 8, 2022, Ontario's Chief Medical Officer of Health announced that most of the province's [remaining masking requirements](#), including in hospitals and on public transit, will expire on June 11, 2022. In addition, all remaining [directives](#) will be revoked and replaced with Ministry of Health guidance. To continue providing an additional layer of protection for the most vulnerable, masks will still be required in long-term care and retirement homes. Masking is recommended in higher-risk congregate living settings, such as shelters and group homes. While masking requirements are expiring, organizations may implement their own policies.

Public Health Ontario moves to weekly COVID-19 reporting

The Ministry of Health has announced that Public Health Ontario (PHO) is moving to weekly reporting and will publish the latest COVID-19 data each Thursday, effective June 16. PHO will continue to monitor trends and determine if any additional changes to reporting are needed. While COVID-19 data will continue to be available through the province's [Open Data Catalog](#), it will no longer be posted to the [Ministry of Health website](#). As of June 12, the province will also sunset other duplicative reporting, including for long-term care and retirement homes, as well as schools. This information is available through other channels, such as local public health units and school boards.

Given that the Chief Medical Officer of Health no longer recommends proof of vaccination programs, the province will be sunsetting Verify Ontario and removing it from the app store by June 24.

Mandatory vaccination suspended for travellers

The Canadian government has announced [changes for travellers, those working in the transportation sector, and federal government employees](#), effective June 20. They include:

- Vaccination will no longer be required to board a plane or train in Canada. This change does not affect border measures that require all travellers entering Canada to follow entry requirements, including vaccination. Other public health measures, such as wearing a mask, continue to apply throughout a traveller's journey on a plane or train. Given the unique nature of cruise ships, vaccination against COVID-19 is still required for passengers and crew on cruise ships.
- Employers in the federally regulated air, rail, and marine sectors will no longer be required to have mandatory vaccination policies in place for employees.
- The Government of Canada is no longer moving forward with the proposed regulations to make vaccination mandatory in all federally regulated workplaces.

St. Joseph's COVID-19 Updates

Update to visitor and essential caregiver presence guidelines

Throughout the pandemic, St. Joseph's has continually updated our [Essential Caregiver Presence and Visitor Restrictions Policy](#) to align with government directives and infection control practices and based on the current state of COVID-19 in our community and province. As community transmission and hospitalizations continue to decrease across the province, St. Joseph's has again revised the visitor and essential caregiver presence guidelines, effective June. The changes include:

- Visitors/essential caregivers are no longer required to show proof of vaccination, with the exception of those visiting residents of Mount Hope Centre for Long Term Care or the Veterans Care Program at Parkwood Institute.
- Outdoor visits are permitted across all programs/areas.

St. Joseph's mandatory immunization policies remain in effect for all staff, physicians, volunteers and students across the organization. As well, all general visitors and essential caregivers at all sites must continue to pass active screening when entering our facilities and follow infection prevention protocols, including masking, distancing and proper hand hygiene.

In accordance with Ministry of Health Directives, the following restrictions remain for visitors of Mount Hope and Veterans Care:

- All general visitors to residents of Mount Hope or Veterans Care must have had at least two doses of COVID-19 vaccine.
- All essential caregivers to Mount Hope must have three doses of COVID-19 vaccine
- All visitors and caregivers, including children aged one and above, must complete COVID-19 rapid antigen testing. (Those who have been COVID-19 positive in the past 90 days do not need to complete testing.)
- Any visitors who have travelled outside of the country must comply with the federal requirements for returning to Canada.

Masking and other infection control practices – an update

On June 11, 2022, the Ontario government lifted most of the remaining COVID-19 mask mandates for indoor settings, which includes masking in hospitals. St. Joseph's, in alignment with our regional partners, will continue to require masking indefinitely inside all St. Joseph's facilities. Masking is also encouraged outdoors. Requiring everyone to wear a mask is one way we can continue to protect our vulnerable patients and residents from potential exposure to COVID-19.

With the COVID-19 situation continuing to improve, however, other infection control practices at St. Joseph's have been amended, effective June 13, 2022:

- **Eye protection in clinical areas:** Staff and physicians are only required to wear eye protection while on an outbreak unit, when caring for a suspect or confirmed case of COVID-19, and as per a situational risk assessment. As always, any health care provider will be supported in the wearing of eye protection as a matter of personal choice.
- **Meeting rooms and auditoriums:** Meeting rooms and auditoriums will be open at 100 per cent capacity with masking required. Physical distancing (two metres) is only required if there is eating or drinking. (Some meeting rooms and auditoriums continue to be used as spaces for staff breaks and remain unavailable for booking.) Tables and work areas are to be wiped down following use of the meeting room or auditorium and prior to use by the next group.

2.0 Strategy in Action

Reaching Out

The Nourish Project - pilot garden

As previously reported, Food and Nutrition Services (FNS) at St. Joseph's was one of seven organizations selected to join [Nourish Leadership's June 2021 to June 2023 cohort-based "Anchor Collaborative Program"](#) to encourage innovation around "The Food for Health Levers" - a resource that frames the powerful ways we can impact climate, equity and community well-being through food in health care. The FNS team's goal is to address and find solutions around the

diverse issues related to health, food, community, and our impact on the environment. The project's most recent milestone is the creation of a pilot garden located on the grassy area at Parkwood Institute, to the west of the staff parking garage. The crops grown in this area are part of a future initiative to grow food on-site for patients and residents at St. Joseph's. The pilot garden will remain in use until sometime in September.

Zero Suicide toolkit launches

As previously reported, St. Joseph's, together with Niagara Region Public Health, created the Zero Suicide Community Implementation Toolkit to extend the Zero Suicide framework of evidence-based best practices in suicide prevention into our local community and beyond. As an update, the toolkit officially launched to the public on May 25, 2022. It is designed specifically to support organizations that are not a formal part of the health care sector by providing them with tools to enhance suicide prevention within their own organizations. It includes principles of project management and the experiences of two health care organizations that have implemented the Zero Suicide model. The goal is to decrease suicide rates within our region by providing organizations and their staff members with the resources they need to better identify, support and assist those who may be experiencing thoughts of suicide. It is hoped this free, practical toolkit will be widely used to help expand the potential for suicide prevention across our province.

The virtual launch event featured local pilot partners sharing their initial experiences with the toolkit, with the keynote address by psychiatrist Dr. Paul Links, who helped launch Zero Suicide in London.

The toolkit is already having an impact. At the National Conference on Suicide Prevention in Montreal, May 11-13, 2022, the St. Joseph's team provided a presentation and introduction of the toolkit. An audience member shared that a Canadian Mental Health Association branch in Quebec is already using the toolkit and emphasized how helpful it has been to their team during their initial planning phases.

More information on Zero Suicide and access to the toolkit is available on [St. Joseph's website](#).

Thoughtful dialogue with patients and families

The Parkinson Society of Southwestern Ontario recently held its 2022 Spring Regional Conference, an annual event for individuals with Parkinson's disease and their families to hear and learn from experts. Nurse practitioner Lauren Gardner from the South West Frail Senior Strategy team had the opportunity to speak to "Being Your Best Health Advocate" in a presentation and as part of a panel discussion that provided a platform for thoughtful dialogue with an engaged audience eager for guidance in navigating the local health care system. The opportunity to interface with patients with in-depth knowledge about their own illness highlighted the impact of the ongoing challenges of an ever-changing health care system, particularly recognizing the difficulties brought about by COVID-19. Connecting with this group of highly-motivated patients, care partners and providers, says Lauren, was both motivating and validating for the South West Frail Senior Strategy and the outcomes the team continues to work toward.

Living wall promotes wellbeing

Gardening is known to be therapeutic mentally and physically, particularly for individuals living with dementia and other degenerative diseases. At Mount Hope Centre for Long Term Care, a living Wall has been installed in the main lobby for residents and families alike to enjoy.



A living wall is vertical garden that brings greenery and nature indoors. It has been shown to reduce anxiety, stress and depression, and enhance healing.

The wall will provide residents with an opportunity to take part in structured programs, such as learning about the types of plants in the garden. It's also hoped residents will help select different plants that can be switched into the wall as an ever-evolving garden.

Mount Hope's regular musical ambiance program now takes place in front of the wall, allowing residents and families to listen to music while sitting in a relaxed and natural environment.

Installed on May 26, 2022 and funded by St. Joseph's Health Care Foundation, the wall was an initiative brought forward by Family Council with the idea to bring more of nature into the home for the residents. It has been generating much positive feedback.

Annual Report to the Community

St. Joseph's digital [Annual Report to the Community 2021-2022](#), which pulls together key highlights that best celebrate achievements of the past fiscal year, went live on June 16. This year's theme for the report is "Moving Forward Together." Through video and storytelling, along with the Treasurer's Report, our community is provided a snapshot of how St. Joseph's has excelled under the most challenging circumstances to safely and expertly advance our priorities of Reaching Out, Connecting Care, Innovating Together, Leveraging Technology, and Empowering People.

Sharing our expertise in care partnership

St. Joseph's Care Partnership Office is working with the London Middlesex Mental Health and Addiction Strategic Direction Office to test and provide feedback regarding a recently developed Engagement Guide. This guide is intended to support organizations that are starting their journey to partner with their communities. Feedback from our Care Partnership Office will support the usability of the resource.

The Care Partnership Office regularly receives requests from organizations looking to discover how St. Joseph's has developed its care partnership services, our philosophy of partnership and how organizations can start their engagement journey. In May 2022, the Child and Parent Resource Institute in London and Oxford EMS reached out regarding resources, support and advice on how to partner in quality improvement initiatives with those they serve.

Connecting care

Safely streamlining care – one patient's experience

Shortly after a COVID-19 outbreak was declared on the clinical neurosciences (CNS) unit at London Health Sciences Centre (LHSC), a patient presented to the Emergency Department (ED) at LHSC with symptoms of stroke. The CNS team quickly recognized the patient's rehabilitation potential and notified the stroke navigator. Physicians at both LHSC and St. Joseph's worked together to ensure important medical tests were performed in a timely manner and that the patient was medically stable. Once this was confirmed, the patient was safely admitted to Parkwood Institute Main Building from the ED, avoiding an admission to an inpatient bed on a unit in outbreak. A post admission review with the care team identified no safety concerns or risks as a result of this direct admission. The patient and family have expressed deep gratitude for the rapid transfer to Parkwood Institute and that the patient was nearly immediately able to begin working toward their rehab goals.

Behavioural Supports Ontario celebrates 10 years

As you may know, St. Joseph's is the lead organization for Behavioural Supports Ontario (BSO) in the South West region. The BSO provides behavioural health care services for all older adults with, or at risk of, responsive behaviours/personal expressions associated with dementia, complex mental health, substance use and/or other neurological conditions.

Through the Southwest Frail Senior Strategy, a highly skilled administrative team coordinates teams of nurses, physicians, social workers and occupational therapists who provide behavioural supports across the region, in partnership with 100 local organizations and services.

June marks the 10th anniversary of BSO in Ontario and our BSO team is celebrating a legacy of care provided to more than 155,000 people in the South West region since the program's inception. In 2020-2021 alone, more than 8,000 older adults and caregivers received BSO services. On [St. Joseph' intranet](#), learn more about BSO Ontario, meet the St. Joseph's team, and read about some of the team's achievements over the years.

Innovating together

Virtual fitness classes launched

The Fitness Centre at Parkwood Institute Main Building has been closed throughout much of the COVID-19 pandemic. As an alternative to in-person fitness, staff are now trialing a live virtual option. With the enthusiastic uptake of online fitness programming during the pandemic, and successful research trials showing benefit to participants, leaders with the Gray Centre for Activity and Mobility and the Rehabilitation Program worked with community members with lived experience, researchers, students and fitness instructors to pilot live virtual fitness programming for our Fitness Centre membership.

The three-month pilot is currently capped at 20 participants and offers three classes a week with our fitness instructors: Seated Boxercise, Seated Aerobics and Seated Yoga. The program was modeled off of the innovative and effective Virtual Physical Activity trial run by our Parkwood Institute Research partners, Swati Mehta (PhD) and Dalton Wolfe (PhD) with Lawson Health Research Institute. The goal of this work is to expand the classes to be more inclusive of the diverse community populations served at the Fitness Centre to create a safe space where community members can connect with each other while working toward life-long health and mobility goals.

Fitness Centre members use an online booking system to sign up for the virtual classes. At the time of the class, they connect via a Teams link sent to their email, which sends them directly to the class. Feedback from the members has been excellent. They are enjoying the program, peer interactions and hope to see the centre continue to offer virtual classes beyond the pilot.

International Clinical Trials Day

Every year on May 20, [International Clinical Trials Day](#) is celebrated around the world to recognize the day James Lind started what is often considered the first randomized clinical trial. On May 20, 1747, aboard a ship, surgeon mate Lind, a pioneer of naval hygiene, recruited men to test different treatments for scurvy.

Clinical Trials Day is an opportunity to pay tribute to clinical researchers and all those who volunteer for clinical trials. Their commitment to clinical research ensures people receive the safest, most effective and best treatment options to improve their health. To mark the day, Lawson Health Research Institute featured video clips with Scientific Director Dr. David Hill

highlighting the importance of clinical trials. The video clips were posted on Lawson's social media channels and generated much traffic. [View the full video](#), which mentions the important role of London's hospitals in clinical research.

Leveraging technology

Medical imaging interfacility ordering

Inter-facility ordering for magnetic resonance (MR) imaging requests went live on June 7, 2022. This change allows for MR orders to be requested electronically and directed to any of our partner (regional) hospitals on the Cerner platform. The project will eliminate paper requisitions, reduce the risk of data errors, reduce manual processes for staff, create transparency of real-time information, and simplify and standardize the diagnostic imaging order catalogue making it easier for care providers to request MR exams. For patients, the ease of ordering MR imaging across the region will mean imaging closer to home.

Empowering people

Celebrating diversity

On the first day of Pride Month – June 1 – St. Joseph's raised the Progress Flag across all sites to celebrate equal rights and diversity and promote a more inclusive society. The flag is adapted from the original rainbow Pride flag to include representation for Black, Indigenous, people of colour and trans communities.

While St. Joseph's has a long-standing legacy of caring for vulnerable and equity-deserving individuals – those facing significant barriers to participation in different facets of society – we continue our work to ensure we are a place where all staff, physicians, volunteers, patients, residents and caregivers feel they truly belong. The call for stronger equity, diversity, inclusion and belonging (EDIB), both within our walls and beyond, has never been more prevalent. Flying the Progress Flag during the month of June is a symbolic step in the right direction.

Pride Month also provides an opportunity to engage with our teams, learn about the experiences of our 2SLGBTQ+ communities within St. Joseph's, and share ideas on how we can be a more inclusive organization. All staff and physicians have been asked for their perspectives, ideas and suggestions to support greater inclusion and belonging at all times.

EDIB is a key priority in our strategic plan for 2022-2025 and in the months ahead, St. Joseph's is committed to ongoing education of our Board and leaders, the development of a proactive EDIB strategy with dedicated resources to make meaningful and measurable change, and creating opportunities for staff, physicians, volunteers and others to participate in and contribute to our EDIB strategy.

Remembering the Afzaal family

On June 6, our flags were flown at half-mast as we joined the Muslim community and all of London in remembering the Afzaal family who lost four of their loved ones during the targeted attack in North London one year ago on that day. Leading up to the anniversary, our buildings were lit in purple and green. Purple was 15-year-old Yumna Afzaal's favourite colour and green is strongly associated with Islam. All staff, physicians and volunteers were welcome to take a few moments when possible for silent reflection. A quiet place for remembrance and prayer was available in the multifaith spaces across our organization. Our spiritual care team was also available at all sites for anyone who needed care and support.

Sparking student interest in mental health care

Parkwood Institute Mental Health has been approved through the Canada Summer Jobs program to hire eight summer students. Canada Summer Jobs is part of the Youth Employment and Skills Strategy, a federal commitment to help young people gain employment information, skills and experience. This program aims to support young people ages 18 to 30, particularly those from communities facing barriers to employment, as they transition into the labour market. Jobs are full time with a minimum of 30 hours a week and a duration of at least six weeks. As part of the agreement with Canada Summer Jobs, 50 per cent of the student's wage will be reimbursed.

At Parkwood Institute, the summer students will be working with therapeutic recreation specialists to create a summer curriculum focused on recreation and leisure for mental health inpatients. This may include going for walks outside with patients, supporting outdoor family visits, basketball in the courtyard, biking, and possibly bingo and karaoke in the common areas.

The students hired have an interest in health care. This as an opportunity to introduce students to the field of psychiatry as a possible career choice with the hope they become passionate about mental health and St. Joseph's for future employment opportunities.

National Indigenous Peoples Day

On June 21 – summer solstice - National Indigenous Peoples Day was celebrated across the country to recognize the unique heritage, diverse cultures, contributions and strength of First Nations, Inuit and Métis peoples. This is an important day for Indigenous peoples, for Canada and for our organization. St. Joseph's is deeply committed to continuing the journey of truth and reconciliation and to building relationships rooted in mutual understanding and respect with Indigenous nations, children, youth, Elders and families. Through our partnership with Atlohsa Family Healing Services and the Biigajiisakaan – Indigenous Pathways for Mental Wellness Program, we are expanding our work addressing structural stigma to create accessible, culturally safe and welcoming care in our organization. Most recently, we began accepting referrals to the Biigajiisakaan's new intensive case management outreach service. This service is similar to an Assertive Community Treatment (ACT) team model in that it supports a small number of Indigenous clients at an intensive level of care. The model has been adjusted to meet the unique needs of Indigenous people by providing access to culturally safe care that combines Indigenous traditional healing services with hospital-based psychiatric treatment.

Looking ahead, we hope to create a permanent display of a Wampum Belt at Parkwood Institute Mental Health Care Building to represent shared values and understanding. There are also plans to create culturally safe spaces at both Southwest Centre for Forensic Mental Health Care and Parkwood Institute Main Building.

On [St. Joseph's website](#), learn how Food and Nutrition Services collaborated with Chef Bruno Antone from the Oneida Nation of the Thames to make Three Sisters Soup - a trio of beans, corn and squash prepared in keeping with the traditions and sacred practices of the Indigenous culture. It was served on June 21 to residents and patients.

Medical leadership appointments

Dr. Cindy Hutnik has been appointed Chief of the Department of Ophthalmology for a five-year term, effective July 1, 2022. Medical Affairs thanks Dr. Michael Motolko, who has been the Chief of Ophthalmology since 2015. In addition, the following continued appointments have been announced:

- Dr. Keith Sequeira, Interim Chief of Physical Medicine and Rehabilitation, July 1, 2022 to June 30, 2023

- Dr. Michael Shimizu, Interim Chief of Dentistry, July 1, 2022 to December 31, 2022

These continued appointments will allow for the ongoing recruitment of permanent chiefs

3.0 Other - Finance/Facilities/Operational/Legislation

New Disconnecting from Work policy

St. Joseph's has implemented a new corporate policy titled Disconnecting from Work. This policy, which came into effect June 2, establishes expectations and responsibilities of hospital employees regarding disconnecting from work when not scheduled to work to promote positive work-life balance and employee well-being. St. Joseph's recognizes that employees have the right to disconnect from work and are under no obligation to engage in work-related communications, including emails, telephone calls, video calls, or sending or reviewing other messages and to be free from performing work duties when not scheduled to work.

Exclusions and special considerations include employees who are required to be on-call, standby, or otherwise available in emergent situations and/or as a job requirement.

The policy is a result of the approval of Bill 27, known as the Working for Workers Act 2021, which was passed on December 2, 2021, after receiving royal assent in the Ontario Legislature. Bill 27 amends various employment-related statutes and is designed to support better working conditions for employees in Ontario. This new legislation is anticipated to have a significant impact on all organizations with operations in Ontario and employers with employees that work remotely, telework or use hybrid working models in Ontario.

All employers with 25 employees or greater must have a written policy with respect to disconnecting from work.

Global shortage of contrast media

Due to a global shortage of Iohexol and Iodixanol – iodinated contrast media used in some imaging applications, including CT and angiography – all hospitals and other health care facilities are being asked to institute emergency conservation strategies and patient triage. St. Joseph's is deferring elective, non-urgent contrast exams and, in conjunction with London Health Sciences Centre, has implemented strategies to reduce the amount of contrast used in tests by up to 30 per cent where diagnostic quality is not adversely affected, as instructed by Ontario Health. The hospitals have also switched contrast exams to non-contrast exams where possible to assist with conservation. In addition to the Medical Imaging Program, contrast is also used by St. Joseph's Pain Management Program, Urology Centre and in the operating rooms, but in much smaller volumes.

Healthcare Materials Management Services is closely monitoring inventory. At this time, it's not known when the supply will stabilize. The shortage is due to manufacturing and distribution issues related to the pandemic.

4.0 Recognition

Staff appreciation boxed lunches

Normally at this time, St. Joseph's invites all staff, physicians and volunteers to appreciation BBQs held at all sites in gratitude for their dedication, hard work, commitment and contributions over the past year. Due to the pandemic, the BBQs are not being held again this year, but all are invited to enjoy a complimentary boxed lunch. The lunches, which are being distributed at all sites

June 21-23, include grilled boneless chicken breast served on a roll with baby spinach, provolone cheese and aioli, with vegetarian and gluten-free options available. Bottled water and a variety of sides will also be provided.

5.0 CEO Activity

The following are recent activities of note:

- On June 9, I was appointed to the Board of Directors of the London Economic Development Corporation.
- Also on June 9, I attended the 100th anniversary of Trudell Medical, an occasion that marks a century of Trudell supporting Canadian health care through medical device innovation. I was pleased to present a recognition plaque on behalf of our organization, which has long enjoyed a collaborative partnership with Trudell that has resulted in significant clinical advancements.
- On June 8, I presented our new strategic plan to all leaders at our Leadership Development Institute. Broad rollout of the strategic plan will take place in the fall.

6.0 St. Joseph's in the News

[Local foods in healthcare: Promoting a stronger community](#), Middlesex London Food Policy Council, May 24, 2022

[Hundreds in Southwestern Ontario walk to raise funds for Alzheimer's Society](#), CTV London, May 28, 2022

[St. Joseph's Catholic hospital in London, Ontario will celebrate 'pride month'](#), Life Site News, June 2, 2022

[D-Day ceremony held in Victoria Park Sunday](#), CTV London, June 5, 2022

[Assault victim goes public on troubling incident involving London war hero](#), London Free Press, June 8, 2022

[Revelation calls London military hero's reputation into question](#), London Free Press, June 8, 2022

[London to review places named for Trooper Mark Wilson: Mayor](#), London Free Press, June 8, 2022

[The mask mandate is still in place in these London, Ont. locations](#), CBC London, June 9, 2022

[Masking policies to lift on London Transit but will remain in all London area hospitals](#), Global News/980 CFPL, June 9, 2022

[Area hospitals staying masked up as Ontario drops more mandates](#), London Free Press, June 9, 2022

[Masks still required at London and area hospitals](#), CTV London, June 9, 2022

[Masks to stay on at London hospitals past Saturday](#), Blackburn News, June 9, 2022

[Family wasn't told of long-term care resident's death for almost a month](#), CBC News, June 12, 2022

[Shock, sadness and a sense of the inevitable along Trooper Wilson Place](#), London Free Press, June 13, 2022

[Finally! Western University cheers return of in-person graduations](#), London Free Press, June 13, 2022

[As mask mandates end, allergies return 'with a vengeance': Experts](#), London Free Press, June 14, 2022

[One pace at a time: New app by London, Ont. researchers aims to help traumatic brain injury recovery](#), Global News, June 15, 2022

[SWPH releases masking recommendations](#), 104.7 Heart FM, June 15, 2022

['Activity diet' for the brain: New app helps people heal from concussions](#), London Free Press, June 16, 2022

[Taking the lead by stepping back: A hospital's role in improving population health](#), Health System News (Ontario Hospital Association), June 2022

[London, Ont. team develops online tool to help people manage traumatic brain injuries](#), The Morning Show, 980 CPFL, June, 15, 2022

[Marquise Bonn, research associate, Lawson Health Research Institute](#), Morning Show, 1290 CJBK, June 16, 2022

[Indigenous housing hub will address 'big gap' in services](#), CBC London, June 21, 2022

[A new app to help those suffering from brain injuries](#), London Live, 980 CFPL, June 20, 2022

7.0 Environmental Scan

[Pandemic restrictions limit women's ability to cope with abusive partners: study](#), Western News, May 17, 2022

[Pandemic backlog grows again, doctors offer solutions](#), Ontario Medical Association, May 23, 2022

[COVID milestone: London lifts 800-day virus emergency](#), London Free Press, May 25, 2022

[Monkeypox warnings 'went ignored,' and now world must brace for more outbreaks: scientists](#), CBC News, June 1, 2022

[It's 'high time' that authorities revise definition of 'fully vaccinated': experts](#), CTV News, June 7, 2022

[Updated Moderna COVID-19 vaccine boosts Omicron protection, company says](#), Global News, June 8, 2022

[Nurses more likely to quit in next 3 years, health worker survey finds](#), CTV News, June 3, 2022

[Ontario should have extended masking for all high-risk settings, says new science table head](#), CBC News, June 9, 2022

[Middlesex-London Health Unit reports first local case of monkeypox](#), Middlesex-London Health Unit, June 13, 2022

[Canadian drug prices: New regulations could save billions of dollars](#), CTV News, June 14, 2022

[Canada's health-care system is 'collapsing around us,' warns CMA president](#), CTV News, June 15, 2022

[Specialized clinics to treat long COVID are in demand and physicians say they can't keep up](#), CBC News, June 16, 2022

[Ontario Hospital Association calls rising ER wait times 'worrying'](#), Toronto Sun, June 16, 2022

[Health unit's online covid-19 dashboard moves to twice-weekly updates starting June 20th](#), Middlesex-London Health Unit, June 17, 2022

[Health care workers call for government help as burnout worsens and staff shortages increase](#), CBC News, June 18, 2022